

28 February 2023

Carol Winkler, DC
President, Federation of Chiropractic Licensing Boards
5401 W 10th St, Suite 101
Greeley, CO 80634

Re: Letter of Intent, Alternate Director for District I

Dear Dr. Winkler, Dr. Schwartzbauer, Nominating Committee, and fellow District I Members,

Please accept this formal letter of intent to run for Alternate Director for District I. In addition to this letter you will find my *Curriculum Vitae*.

As a qualification, I do presently serve as a regulator on the Nebraska State Board of Chiropractic, which is a member board for the FCLB. My service as a regulator to that board began in December of 2020 and I hold an active license within that state. I am privileged and proud to be serving as the first female professional member of this regulatory board.

Not only do I hold practice experience, having managed my own private practice previously and presently offering locum tenens services as able, I also work as a full professor at Nebraska Methodist College in Omaha, NE. Being a professor has provided me an unique perspective on understanding healthcare education, board examinations and licensure, interdisciplinary approaches, and accreditation standards. Much of healthcare education is focused toward competency standards to maintain health and safety of patients. That educational expertise, aligned with my knowledge of the practice of chiropractic, has positioned me to be an effective regulator maintaining safety for the public consumer.

During the spring of 2022, I was provided support by FCLB and NBCE to have the opportunity to attend my first annual regulatory conference. That experience filled me with passion about the role of regulation. It also provided key perspectives regarding the importance for creating a structure and environment to share best practices and insights related to the current regulatory landscape. I have been able to translate many resources shared and learned through FCLB materials and/or provided by leaders within FCLB back to my own board to improve decision making.

In fall of 2022, I was again graciously provided support by FCLB and NBCE to attend my first joint district meeting. During the facilitated sessions, not only did I meet many great regulators from the Districts I & IV, but was provided many ideas on regulation language regarding sanctions, board training, continuing education, and model regulation language. The mission and vision of FCLB providing regulatory education as well as dissemination of information was evident in the rich conversations amongst the district members as well as the FCLB and NBCE leaders present.

I have recently been appointed by Dr. Carol Winkler to serve a one year term on the Bylaws and Resolutions Committee. I look forward to this opportunity to engage further with the organization to learn the structure, committees, and leadership roles that makes this organization successful.

The education opportunities, access to a community environment for regulators, and dissemination of information that I have experienced thus far with FCLB are reasons why I would like to deepen my service with the organization. I have witnessed firsthand the high level of energy, engagement and communication demonstrated by the current District I Director, Dr. Lisa Kouzes. I believe I have the passion to continue providing those same skills in this supportive service role as an Alternate District I Director to assist FCLB and the members of District I.

Respectfully,



Heather Henrichs, DC
Vice Chair, Nebraska Board of Chiropractic
FCLB & NBCE Delegate
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Plattsmouth, NE 68048